

GMCA OVERVIEW & SCRUTINY COMMITTEE

DATE: Wednesday, 8th February, 2023

TIME: 1.00 pm

VENUE: The Tootal Buildings (formerly Churchgate House) -
Broadhurst House, 1st Floor, 56 Oxford Street, M16EU

AGENDA

- 1. APOLOGIES**
- 2. CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS**
- 3. DECLARATIONS OF INTEREST**

To receive declarations of interest in any item for discussion at the meeting. A blank form for declaring interests has been circulated with the agenda; please ensure that this is returned to the Governance & Scrutiny Officer 48 hours in advance of the meeting.

- 4. THE MINUTES OF THE MEETING HELD ON 25 JANUARY 2023**

To consider the approval of the minutes of the meeting held on 25 January 2023.

BOLTON	MANCHESTER	ROCHDALE	STOCKPORT	TRAFFORD
BURY	OLDHAM	SALFORD	TAMESIDE	WIGAN

5. BUDGET REPORTS

**5.A MAYORAL GENERAL BUDGET AND PRECEPT PROPOSALS
2023/24 - TO FOLLOW**

Report of Cllr David Molyneux, Portfolio Lead for Resources and Investment.

5.B GMCA TRANSPORT REVENUE BUDGET 2023/24 - TO FOLLOW

Report of Cllr David Molyneux, Portfolio Lead for Resources and Investment.

5.C GMCA GENERAL REVENUE BUDGET 2023/24 - TO FOLLOW

Report of Cllr David Molyneux, Portfolio Lead for Resources and Investment.

**5.D GREATER MANCHESTER WASTE AND RESOURCES -
BUDGET AND LEVY 2023/24 AND MEDIUM TERM FINANCIAL
PLAN - TO FOLLOW**

Report of Cllr David Molyneux, Portfolio Lead for Resources and Investment.

5.E GMCA CAPITAL PROGRAMME 2022/23 - 2025/26 - TO FOLLOW

Report of Cllr David Molyneux, Portfolio Lead for Resources and Investment.

5.F GMCA REVENUE UPDATE QUARTER 3 2022/23 - TO FOLLOW

Report of Cllr David Molyneux, Portfolio Lead for Resources and Investment.

6. GM DIGITAL BLUEPRINT 2023 - 2026

1 - 20

To be presented by Lisa Rice - GM Digital Strategic Portfolio Management and Office Lead, GMCA and Phil Swann - GMCA Director, Digital, GMCA.

7. WORK PROGRAMME & FORWARD PLAN OF KEY DECISIONS 21 - 22

Report of Nicola Ward, Statutory Scrutiny Officer, GMCA

8. FUTURE MEETING DATES

- Wednesday 22 March 2023

For copies of papers and further information on this meeting please refer to the website

www.greatermanchester-ca.gov.uk. Alternatively, contact the following

Governance & Scrutiny Officer: Ninoshka Martins

✉ ninoshka.martins@greatermanchester-ca.gov.uk

This agenda was issued on 31.01.2023 on behalf of Julie Connor, Secretary to the
Greater Manchester Combined Authority, Broadhurst House, 56 Oxford Street,
Manchester M1 6EU

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Declaration of Councillors' Interests in Items Appearing on the Agenda

Name and Date of Committee.....>

Agenda Item Number	Type of Interest - PERSONAL AND NON PREJUDICIAL Reason for declaration of interest	NON PREJUDICIAL Reason for declaration of interest Type of Interest – PREJUDICIAL Reason for declaration of interest	Type of Interest – DISCLOSABLE PECUNIARY INTEREST Reason for declaration of interest
Page 1			

Please see overleaf for a quick guide to declaring interests at GMCA meetings.

Quick Guide to Declaring Interests at GMCA Meetings

Please Note: should you have a personal interest that is prejudicial in an item on the agenda, you should leave the meeting for the duration of the discussion and the voting thereon.

This is a summary of the rules around declaring interests at meetings. It does not replace the Member's Code of Conduct, the full description can be found in the GMCA's constitution Part 7A.

Your personal interests must be registered on the GMCA's Annual Register within 28 days of your appointment onto a GMCA committee and any changes to these interests must notified within 28 days. Personal interests that should be on the register include:

1. Bodies to which you have been appointed by the GMCA
2. Your membership of bodies exercising functions of a public nature, including charities, societies, political parties or trade unions.

You are also legally bound to disclose the following information called Disclosable Personal Interests which includes:

1. You, and your partner's business interests (eg employment, trade, profession, contracts, or any company with which you are associated).
2. You and your partner's wider financial interests (eg trust funds, investments, and assets including land and property).
3. Any sponsorship you receive.

Failure to disclose this information is a criminal offence

Step One: Establish whether you have an interest in the business of the agenda

1. If the answer to that question is 'No' then that is the end of the matter.
2. If the answer is 'Yes' or Very Likely' then you must go on to consider if that personal interest can be construed as being a prejudicial interest.

Step Two: Determining if your interest is prejudicial

A personal interest becomes a prejudicial interest:

1. where the wellbeing, or financial position of you, your partner, members of your family, or people with whom you have a close association (people who are more than just an acquaintance) are likely to be affected by the business of the meeting more than it would affect most people in the area.
2. the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice your judgement of the public interest.

For a non-prejudicial interest, you must:

1. Notify the governance officer for the meeting as soon as you realise you have an interest.
2. Inform the meeting that you have a personal interest and the nature of the interest.
3. Fill in the declarations of interest form.

To note:

1. You may remain in the room and speak and vote on the matter

2. If your interest relates to a body to which the GMCA has appointed you to, you only have to inform the meeting of that interest if you speak on the matter.

For prejudicial interests, you must:

1. Notify the governance officer for the meeting as soon as you realise you have a prejudicial interest (before or during the meeting).
2. Inform the meeting that you have a prejudicial interest and the nature of the interest.
3. Fill in the declarations of interest form.
4. Leave the meeting while that item of business is discussed.
5. Make sure the interest is recorded on your annual register of interests form if it relates to you or your partner's business or financial affairs. If it is not on the Register update it within 28 days of the interest becoming apparent.

You must not:

Participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting participate further in any discussion of the business,
participate in any vote or further vote taken on the matter at the meeting.

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**MINUTES OF THE MEETING OF THE
GMCA OVERVIEW & SCRUTINY COMMITTEE HELD ON 25 JANUARY 2023 AT
THE GMCA OFFICES, TOOTAL BUILDINGS, OXFORD STREET, MANCHESTER**

PRESENT:

Bolton	John Walsh (Chair)
Bolton	Hamid Khurram
Bolton	Champak Mistry
Bury	Nathan Boroda
Bury	Mary Whitby
Manchester	Greg Stanton
Manchester	Mandie Shilton Godwin
Manchester	John Leech
Oldham	Colin McLaren
Salford	Alex Warren
Salford	John Mullen
Salford	Jim King
Stockport	Mike Hurleston
Stockport	Elise Wilson
Stockport	Amanda Peers
Trafford	Barry Brotherton
Wigan	Joanne Marshall

ALSO IN ATTENDANCE:

GM Mayor	Andy Burnham
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OFFICERS IN ATTENDANCE:

GMCA	Eamonn Boylan
GMCA	Steve Wilson
GMCA	Nicola Ward

GMCA
TfGM

Ninoshka Martins
Steve Warrener

O&SC 48/23 APOLOGIES

Apologies for absence were received from Councillors Tom Besford (Labour, Rochdale), Naila Sharif (Labour, Tameside), Umar Nasheen (Labour, Oldham) and Amanda Peers (Labour, Stockport).

O&SC 49/23 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

The Chair provided a summary of the feedback provided at the GMCA meeting held on 16th December 2022 regarding Delivering the Bee Network – Weekly Fare Cap.

O&SC 50/23 DECLARATIONS OF INTEREST

Councillor Elise Wilson declared a personal interest in item 6 – Good Employment Charter.

**O&SC 51/23 THE MINUTES OF THE MEETING HELD ON 23
NOVEMBER 2022**

RESOLVED /-

That the minutes of the meeting held on 23 November 2023 be approved as a correct record.

O&SC 52/23

WORK PROGRAMME & FORWARD PLAN OF KEY DECISIONS

RESOLVED /-

1. That the Overview & Scrutiny Work Programme for the forthcoming months be noted.
2. That an informal briefing on the Community Wealth Hub would be arranged for members – date tbc.

O&SC 53/23

GOOD EMPLOYMENT CHARTER

Ian MacArthur, Director, Greater Manchester Good Employment Charter, introduced the item and provided an overview of the progress made on the delivery of the Charter since its launch in January 2022.

The report also provided an overview of the challenges of the changing nature of work and the growth of the good employment movement in the current socio-economic climate. The Charter aims continue to create a good employment 'movement' in Greater Manchester, by expanding its reach generally, and by focusing on engagement with sectors that require the most support and development to improve employment practice.

Further work was underway, with partners to develop innovative approaches to good employment practice and to continually evolve and develop new solutions. As part of the initiative to increase awareness of good employment standards, a number of initiatives focused on employees had been launched which included an online questionnaire to determine the quality of an individual's employment standard, good employment week (hosted from 19th – 24th June) etc.

Members welcomed the update and thanked officers for the work done to develop an inclusive economy by raising the profile of good employment standards.

A member queried whether there was any data available to understand the number of individuals living below the poverty line and whether there was any uplift in poverty as a result of being in receipt of the real living wage. It was noted that the Charter was still in its early years to be able to successfully measure the impact on the lives of employees. Officers advised that efforts were to be targeted at the foundational economy where poor employment standards continue to remain an issue and the real living wage was being used as an incentive to engage with employers who were interested in the broader agenda of good employment.

Concerning the profile of the organisations engaged, members were advised that a profile breakdown by sector would be shared with members after the meeting.

In response to a member's query on whether the Charter touched on fire and rehire practices, it was explained that the Charter was built on good practice and not engaging in fire and rehire was one of the seven elements of the membership agreement, if found in breach, employers would have their membership revoked.

It was noted that some of the most exploited workers were non-English speakers, therefore, to maximise reach through increased awareness of good employment standards through the questionnaire during good employment week, the materials would be made accessible for all and would be available in 7 popular ethnic minority languages. Members were advised that the information gathered would not be published but would be utilised to inform other pieces of work.

With regards to hard-to-reach employers such as SMEs and microbusiness, it was explained that by highlighting the benefits and utilising sectoral champions as examples it would help to attract new membership. Members were advised that the intention was to advocate for equal and truly inclusive working conditions across all sectors in GM irrespective of the business size.

It was highlighted that many businesses were conscious of their socio-economic impact but lack the guidance to adopt suitable policies therefore it would be useful to highlight these aspects when canvassing for membership to the Charter.

In terms of support to employees, it was highlighted that many organisations did have a number of employee welfare policies in place, but these were not being implemented. Members recognised the scale of the challenge, however welcomed that on signing up to the Charter, employers needed to meet the requirement for Employee Engagement & Voice thus, ensuring that the voices of employees were heard either through employee forum surveys or through representation with or without trade unions.

RESOLVED /-

That the report and its contents be noted.

That members would be provided with a sectoral breakdown of chartered supported organisations.

O&SC 54/23

OUR PASS EVALUATION

Steve Warrener, Managing Director TfGM introduced the report and provided members with the findings of the Our Pass evidence review that had been carried out against the original strategic key objectives for the initial Our Pass Pilot.

Officers advised on the take up of the scheme and use so far. It was reported that since Our Pass went live in September 2019, there has been strong take-up with over 30 million journeys. In 2019 there were c.40,000 active cards, 2020 c.46,000, 2021 c.48,000 and as of 23 December 2022, there were c. 48,817 active Our Pass cards in circulation out of an eligible cohort population of c.69,000. The first year was a double year and then each year following brings on a new cohort so as one group drops off another takes its place.

Our Pass was originally introduced to give young people greater access to educational, leisure, social and cultural activities, providing free bus travel,

discounted Metrolink travel and access to a host of opportunities (now referred to as 'Exclusives'), to all 16 – 18-year-olds across Greater Manchester (GM). It was therefore recommended that the Our Pass scheme be made permanent and to ensure continuous improvement, the scheme should be subject to an annual review of its performance going forward, to be completed at the end of each academic year.

Officers advised that following feedback from Local Authorities, schools, and young people, it was agreed to open the applications portal in early May 2022 rather than July (as had been the case in previous years) to encourage more applications and to give young people the opportunity to obtain support with applications through schools and colleges.

With regards to the data captured in terms of number of journeys and take up of the pass, officers advised that the baseline set of data was captured since the launch of the pass in 2019 and data about young people's trips prior to the introduction of Our Pass were based on other sources the assumption increase in bus usage was found to be of a minimum of a 13% increase in trips.

A member queried whether a breakdown of the data was available to understand any inequalities in terms of ethnicity, disability and gender and whether there was a direct correlation to the bus network coverage. Officers advised that a detailed demographic information had been captured and members were assured that this would be brought back as part of the ongoing review of the scheme.

Members queried whether this pass was available to those with disabilities. Officers assured members that that cohort were able to avail of the scheme in addition to the other concessions available to them through TfGM and Local Authorities.

It was noted that there were a few areas for improvement for the Our Pass scheme. Members were assured that work was underway with local authorities and education facilities to develop a set of targeted interventions that would increase take up of the scheme.

It was suggested that the conclusion at paragraph 9.1 in the report should be reworded to state that the pass would be made permanent for the remainder of the year subject to an annual review of its performance, recognising that the scheme needed to remain agile.

RESOLVED /-

1. That the findings of the Our Pass pilot evaluation be noted.
2. That the proposal to fund Our Pass on a continuing basis be noted
3. That the proposal for the scheme to be subject to an annual review of its performance, to be completed at the end of each academic year be noted.
4. That the proposal that a newly established Opportunities Board would have the responsibility for setting the terms and the scope of the review activity including whether any elements of dedicated evaluation activity should be commissioned externally be noted.

O&SC 55/23

**MAYORAL GENERAL BUDGET & PRECEPT
PROPOSALS**

The Mayor, Andy Burnham introduced the item and provided an overview of the proposals for the Mayoral General Budget and precept for 2023-24. The proposals being made were to include a significant element for the Fire Service (which had previously fallen to the GM Fire and Rescue Authority) along with the details of a supporting proposed precept for the Mayoral General Budget.

It was proposed that there would be an increase to the Mayoral General Precept (fire) for the financial year 2023/24. If the proposal was accepted, the Mayoral Precept would increase by £3.33 totalling to £71.96 for a Band A property split between £50.80 for the fire service and £21.16 for other Mayoral-funded services there would be an increase of £5.00 to £107.95 for a Band D property, with the fire service

accounting for £76.20 and £31.75 for non-fire. It was noted that this increase was not to fund additional services but to limit the disruption to existing essential services amid the cost-of-living crisis and to ensure services were maintained for residents.

In response to a member's query around what the term 'adequate reserves' encompassed, it was clarified that it referred to the of operating costs which would be c.10%, that would be sufficient to cover any unexpected circumstances during the year, this figure was based on the professional judgement of the treasurer.

Members queried where the £12m reserves to support the budget would be taken from. It was explained that the reserves were built up from earn back funding and yearly back flow from reformed services. This would be clearly explained in the February report on the overarching budget.

It was explained that that the percentage of properties in bands A, B and C in GM amounted to 82%, and the breakdown of additional charges would be clearly explained to residents to ensure that there wasn't any ambiguity around the precept levels.

In terms of the corporate recharge, outlined within the report, it was clarified that this referred to the contribution that the Mayor's budget makes to the running costs of the Combined Authority which include and is not limited to the contribution towards corporate functions.

Members highlighted the need to continue assisting Local Authorities to support residents especially in the current financial climate. The Mayor therefore highlighted to members the essential services that were to be funded through the Mayoral General and GMFRS element of the budget. This included the following:

- Continuation of the A Bed Every Night (ABEN) programme, which over the last 5 years has contributed to a reduction in rough sleeping in Greater Manchester. Alongside other funding streams, this contribution is part of a three-year plan to enable greater investment in other areas of homelessness

response and prevention and reduce the overall requirement by end of the 2024/25.

- The Our Pass scheme provided free bus travel within Greater Manchester for 16–18-year-olds and direct access to other opportunities in the region. The Our Pass scheme was funded from a combination of Precept, reserves, and other income. A budget of £16.9m was proposed for 2023/24 with a risk reserve held by TfGM if costs increase during the year, in line with the original funding strategy for the scheme as agreed by the GMCA.
- An essential priority was to bring bus services under local control through a franchising scheme to deliver passenger benefits including simpler fare and ticketing and joined-up planning between bus and tram journeys. The Mayoral precept and earn back funding would fund the procurement and implementation of local service contracts in three ‘Tranches’ with the Tranche 1 to commence operation in September 2023 and for Tranche 3 to commence operation in January 2025.
- Funding would be allocated to the Care Leavers concessionary pass to providing a free bus travel in Greater Manchester for young people 18-21 years old that have been in care.
- The work of the equality panels would also be facilitated by appropriate voluntary organisations, enabling investment in organisations which work in partnership with public services and the wider community, contributing to tackling the inequalities agenda.
- In addition to the above the budget would also fund the work of the Good Landlord Scheme to ensure tenants and landlords have access to information and advice, strengthened enforcement to target the poorest 15 quality and worst managed properties in the sector and capacity to enable landlords to better support tenants.

The Committee noted that there was evidence of increased pressure all across the system. However, the proposed mayoral precept would ensure continued delivery of services for residents in GM.

RESOLVED /-

1. That the GM Mayor's proposal to increase the Mayoral General Precept by £5 to £107.95 (for a Band D property), be noted as comprising of:
 - i) Functions previously covered by the Fire and Rescue Authority - precept of £76.20 (£5 increase);
 - ii) Other Mayoral General functions - precept of £31.75 (no increase).
2. That the following proposals be noted:
 - i) the overall budget proposed for the Fire and Rescue Service,
 - ii) the use of the reserves to support the revenue and capital budgets, and the assessment by the Treasurer that the reserves as of March 2024 are adequate,
 - iii). the proposed Fire Service capital programme and proposals for funding,
 - iv). the medium-term financial position for the Fire and Rescue Service covered by the Mayoral precept
3. That the details of the budget proposals for other Mayoral functions be noted.
4. That the use of reserves as set out in Paragraph 3.3 of the report be noted.
5. That it be noted that at the GMCA meeting on 10 February 2023 there would be an updated budget submitted, consistent with the precept proposals, to reflect final tax base and collection fund calculations and the final baseline funding settlement.

RESOLVED /-

That the following dates for the rest of the municipal year be noted:

- Wednesday 8 February
- Wednesday 22 March

Signed by the Chair: (to be printed off and signed by the Chair at the next meeting)

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GMCA Overview & Scrutiny Committee

Date: 8th February 2023

Subject: GM Digital Blueprint 2023-26

Report of: Councillor Eamonn O'Brien, Portfolio Lead for GM Digital and Joanne Roney Portfolio Lead Chief Executive for GM Digital

Purpose of Report:

This document is a covering report for the draft GM Digital Blueprint for 2023-26 for consideration and validation.

This report includes:

- An outline of the rationale for refreshing the Blueprint at this time.
- An outline of the process we are following to refresh the Blueprint, including how we are engaging with stakeholders.
- Key changes and updates in the refreshed Blueprint relative to the 2020 version.
- An outline of the refreshed GM Digital Blueprint content structure
- A plain text only version of the draft refreshed GM Digital Blueprint Vision, Mission Statements, We Will Commitments, Enablers and Key Initiatives

Recommendations:

The Scrutiny Committee is asked to consider whether the refreshed GM Digital Blueprint priorities and commitment statements adequately and appropriately respond and contribute to the strategic ambitions set out in the Greater Manchester Strategy.

Contact Officers

Phil Swan phil.swan@greatermanchester-ca.gov.uk

Risk Management

Risks will be managed through the GM Digital Governance for GMCA led initiatives and through stakeholder engagement for the wider eco-system activity.

Legal Considerations

Legal considerations will be managed at an initiative/programme/project level in conjunction with the legal teams of partner organisations.

Financial Consequences – Revenue

Financial revenue for GMCA led activity will be managed within the GMCA Digital Directorate. Financial considerations and funding for programmes and projects led by partner organisations will be managed by the appropriate partner. Where partners are collaborating agreements about management of revenue finances will be agreed by the collaboration Board for that programme or project.

Financial Consequences – Capital

Financial capital for GMCA led activity will be managed within the GMCA Digital Directorate. Financial considerations and funding for programmes and projects led by partner organisations will be managed by the appropriate partner. Where partners are collaborating agreements about management of capital finances will be agreed by the collaboration Board for that programme or project.

Number of attachments to the report: 1

Background Papers

Link to GM Digital Blueprint 2020-23

[PowerPoint Presentation \(greatermanchester-ca.gov.uk\)](https://greatermanchester-ca.gov.uk)

Tracking/ Process

Does this report relate to a major strategic decision, as set out in the GMCA Constitution

Yes

Exemption from call in

Are there any aspects in this report which means it should be considered to be exempt from call in by the relevant Scrutiny Committee on the grounds of urgency?

No

GM Transport Committee

NA

Overview and Scrutiny Committee

8th February

1. Introduction/Background

GMCA's first digital strategy was published in February 2018. It built on the ambition outlined in the 2018 Greater Manchester Strategy that Greater Manchester would be a world-leading digital city-region.

This strategy was updated in early 2020 as the GM Digital Blueprint, placing people more firmly at the heart of our plans and setting out a three-year set of priorities to meet our ambitions.

We are now refreshing the 2020 Blueprint for the next three years, in order to:

- Align with the refreshed Greater Manchester Strategy;
- Respond to changes in political, economic, social and environmental landscape;
- Reflect expansion and progress of programmes and agendas;
- Build on existing capabilities and assets; and
- Continue to build on our successful collaborative partnerships.

2. Context

The three years since the 2020 Blueprint was published have been a period of unprecedented upheaval and change across the world, with significant ramifications for our digital ambitions for Greater Manchester.

The Covid-19 pandemic presented immediate and unprecedented challenges to the citizens, businesses and public services in Greater Manchester. It increased reliance on digital communications, exacerbating existing issues including inequality of access to connectivity and skills, the gap in digital confidence and skills gap in some communities, the increasing need for public services to have resilient and secure digital ways of working, and affordable access to data.

The acceleration of digitisation in certain fields has created even more rapidly increasing growth in the digital economy and demand for talent. This trend, combined with increased global instability and cyber threats, has created even more demand for cyber security expertise.

At the same time, the role of digital technology in many pre-existing challenges affecting Greater Manchester in terms of productivity, climate change and smart cities has become even more evident and urgent. The Blueprint refresh takes account of this landscape.

3. Stakeholder Engagement

Between September and January, GMCA carried out an extensive programme of engagement with stakeholders from across the city-region to inform the Blueprint refresh.

Focus groups and discussions took place reflecting different geographical, sectoral and demographic interests in the Blueprint.

This process of engagement confirmed that the overall ambitions, priorities and direction of travel of the GM Digital Blueprint are still broadly right and have widespread support across industry, the public sector, academia and the voluntary and community sector in Greater Manchester. The GM Digital brand has an increasing profile and reputation, across the UK and internationally, as a result of the work of the past 3 years and the groundwork laid before the first Blueprint.

4. The Refreshed Blueprint: Key changes

The engagement process has highlighted there are areas that need updating and reframing in order to reflect current circumstances, the evolution of the ecosystem, the strategic commitments of the Greater Manchester Strategy and Local Authority digital strategies and hence our thinking and activities. Key changes are summarised below:

- Bringing through the environmental/net zero agenda more explicitly, responding and contributing to the strength of the commitments to carbon neutrality in the Greater Manchester Strategy.
- Strengthening commitment to address inequality in all GM digital priorities and commitments
- Stronger representation of connecting communities and empowering communities
- Reflecting the importance of the responsible use of data, including data-driven public services and data as a critical part of our digital infrastructure in achieving our ambitions.
- Incorporation of Creating and Scaling Digital Businesses and Digitally Enabling all Businesses into Priority 3 Digitally Enabling a Resilient and Prosperous Economy
- Reflecting the importance of stimulating innovation and the relationship between the digital and innovation ecosystems in GM.

- The introduction of Priority 4: Creating Connecting Connected, Inclusive, Sustainable Places for the articulation of place-led strategic commitments.
- The strengthening of the role digital in stimulating and enabling a prosperous economy that offers opportunities for everyone.
- Emphasising the enabling power of a strong and responsive digital talent pipeline, and the enabling power of embedding digital skills for all aspects of life through the GM population as a whole.

5. GM Digital Blueprint 2023-26 Structure

The GM Digital Blueprint 2021-23 represents an evolution and improvement of the 2020 Blueprint, and as such retains many similarities in content and structure. The final format of the Blueprint, as in 2020, will be a slidedeck plus accessible content. The headline narrative structure of the Blueprint:

- **Title Slide (slide 1):** GM Digital Blueprint 2023-26
- **This is the Digital Place (slides 2-6):** setting out our vision of success and ambition for Greater Manchester as a digital city-region with a difference, with people and environment at the heart of our plans; where digital connectivity improves people's lives; and with a fast-growing £5bn digital ecosystem. A place that makes things happen, where responsible businesses of all types can come and thrive.
- **This is our GM Digital Blueprint (slide 7):** setting out how we are updating our blueprint for the next three years, including our ambitions for 2026, and how the Blueprint will enable the GMS vision of a greener, fairer, more prosperous Greater Manchester.
- **GM Digital Ambitions for 2023-26 (slide 8):** A set of performance targets and indicators (currently being developed with GM digital eco-system stakeholders) to measure success of the 3 year GM Digital Blueprint delivery.
- **The 2023-26 Digital Blueprint Vision and Priorities (slides 9-15):** Empowering People and Communities; Building Responsible, Data Driven Public Services; Enabling a Resilient and Prosperous Economy; Creating Connected, Inclusive, Sustainable Places; and Strengthening our Position as a Global Digital Influencer.

- **The 2023-26 Digital Blueprint Enabling Workstreams (slides 16-20)** : Building digital skills and literacy for life, education, work and business; Strengthening our Digital Talent Pipeline; Extending our world class digital infrastructure, technology and data; and Harnessing academia, testbeds and research.
- **GM Digital Ways of Working (slides 21-24)** that we will use when designing and delivering the refreshed Blueprint: to put people first; to collaborate; to use data responsibly; to be responsible and resilient, to harness the power of social value; and to be open and transparent.
- **Governance and co-ordination (Slide 25)**: setting out how the Blueprint will guide the GMCA digital team's activity, how implementation of the Blueprint will be steered and co-ordinated and how GM Digital information and best practice will be shared.

A plain text version of the content in slides 9-20 is attached with this report.

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Digitally Enabling a Greener, Fairer, More Prosperous City-Region for Everyone

- [Narrative and diagram that shows fit with GMS and other relevant strategies e.g. IGM, Information Strategy, GM Green City, One Model of Public Services].

The 2023 - 26 Digital Blueprint's Priorities

PRIORITIES

- Empowering People and Communities
- Building Responsible, Data Driven Public Services
- Enabling a Resilient and Prosperous Economy
- Creating Connected, Inclusive, Sustainable Places
- Strengthening our Position as a Global Digital Influencer

ENABLING WORK AREAS

- Building digital skills and literacy for life, education, work and business
- Strengthening our Digital Talent Pipeline
- Extending our world class digital infrastructure, technology and data
- Harnessing academia, testbeds and research

Priority 1: Empowering People and Communities

MISSION: We want to ensure that everyone in Greater Manchester, whatever their age, location or situation, can safely access and benefit from the opportunities digital brings if they want to.

WE WILL:

- Ensure everyone is able to digitally participate with confidence and make informed choices about how their personal information is used
- Help people stay safe online and tackle online abuse
- Ensure everyone has the skills to access good quality digital jobs
- Empower people to live healthier, more environmentally sustainable lifestyles through better use of technology and data
- Grow our digital ecosystems and ensure they continue to inform public policy
- Open more of our data for others to use and create great services
- Continue to invest in the security and privacy of systems that hold public data so that people have confidence in what's happening to their information

KEY ENABLERS:

- Building digital skills and literacy for life, education, work and business
- Strengthening our Digital Talent Pipeline
- Extending our world class digital infrastructure, technology and data

KEY INITIATIVES: Digital Inclusion Action Network and Taskforce, GM Information Strategy, Local Authority Digital Inclusion Grants, Get On GM, DERI Tool, GMACS, GM Careers Hub, T-Levels, Apprenticeships

QUOTE: “I didn't want to live anymore, it's as simple as that. I woke up in the morning and thought, what can I do today? I can't do anything for myself. It just killed me. I didn't have the tech know how to do anything, I just sat here getting worse every day.”

GM Resident, Bernard Whipbay

Priority 2: Building Responsible, Data Driven Public Services

MISSION: We will apply exemplar digital ideas and practice to reform and renew public services, linking innovative business, academic and public sector thinking with the needs of Greater Manchester's people.

WE WILL:

- Collaboratively foster innovation by engaging with digital, data and technology best practice to deliver transformed, sustainable and resilient public services that meet local needs
- Use data responsibly and effectively to improve decision making, support those people most in need, and reduce our carbon footprint
- Ensure digital services are co-designed with residents, are inclusive, and meet community and environmental needs
- Work together to develop the digital and data skills of Greater Manchester's public sector workforce
- Agree and adopt standards and information governance practices that enable responsible data sharing across GM
- Take measures to reduce the carbon footprint of technology infrastructure in line with our net zero ambition

KEY ENABLERS:

- Building digital skills and literacy for life, education, work and business
- Extending our world class digital infrastructure, technology and data
- Harnessing academia, testbeds and research

KEY INITIATIVES: GM Care Record, Early Years App, GM Data Accelerator, GM Data Mesh, A Bed Every Night System, GMACS, GM Information Strategy Delivery Plan, Health Innovation Manchester, NW Partnership for Security & Trust

QUOTE: "The Early Years Integrated Solution is a fantastic example of both effective collaboration and digital innovation to support a region wide ambition to give our children the best start in life, an ambition we must not underestimate. This solution is one way digital is being used to help us achieve those ambitions."

*Chris McLoughlin OBE
Corporate Director People and Integration
Director of Children's Services*

Priority 3: Digitally Enabling a Resilient and Prosperous Economy

MISSION: We will both enable all businesses to use technology better and support the creation and scaling of digital organisations for the benefit of the UK and the people of Greater Manchester.

WE WILL:

- Lead the way on inclusive employment practices to support diverse communities to thrive in tech roles, creating belief in these opportunities and to attract experienced individuals
- Enlarge our tech talent pipeline and develop advanced technical skills for growth and innovation, driving investment in our high growth sectors
- Provide support and guidance to businesses to access and retain skilled individuals
- Support all businesses to upskill their workforce, adopt the right digital tools and cyber secure practices
- Expand and better exploit our research and development assets, in particular our universities, to increase the productivity of Greater Manchester's frontier sectors and to level up through innovation.
- Continue to develop a world leading, responsible digital security ecosystem and sector
- Pursue environmentally sustainable business practices through better use of technology and effective use of data
- Attract further international and UK inward investment

KEY ENABLERS:

- Building digital skills and literacy for life, education, work and business
- Strengthening our Digital Talent Pipeline
- Extending our world class digital infrastructure, technology and data
- Harnessing academia, testbeds and research

KEY INITIATIVES: Innovation GM, MIDAS, Growth Company, HOST, School for Digital Arts, Creative Scale-Up programme, GM Cyber, Digital Innovation Security Hub (DISH), Made Smarter

QUOTE: “Looking ahead, Manchester seems well placed to maintain its position as the UK’s pre-eminent tech city outside of London.”

John Ogden, Manchester Managing Director, CBRE, The Business Desk.com

Priority 4 – Creating Connected, Inclusive, Sustainable Places for everyone

MISSION: We will build out our world class digital infrastructure, ethically using technology and data to create resilient, connected, accessible and sustainable places for everyone.

WE WILL:

- Achieve minimum 85% gigabit coverage across GM by 2024, levelling up localities below that percentage
- Ensure we have world class digital infrastructure that stimulates economic growth and enables the development of our growth zones, across sectors and localities
- Leverage our GM Local Full Fibre Network to maximise the value of this asset across the public sector
- Equip our residents and business to respond to evolving national digital infrastructure
- Use technology, data and analytics to enable and drive de-carbonisation and improve decision making about places
- Improve the ease with which people can travel, participate in their community and feel connected to one-another through digital infrastructure, technology and data
- Leverage our infrastructure, technology, research and data to improve access to facilities, services, and opportunities for safe, healthy lifestyles

KEY ENABLERS:

- Extending our world class digital infrastructure, technology and data
- Harnessing academia, testbeds and research

KEY INITIATIVES: GM One Network, TFGM Smart Junctions initiative, MappingGM, Places for Everyone, Bee Network, Contactless Ticketing, Digital Infrastructure Advisory Group, Atom Valley

QUOTE: [To agree].

Priority 5 - Strengthening our Position as a Global Digital Influencer

MISSION: For Greater Manchester to be further acknowledged as a global centre of digital innovation, research and practice.

WE WILL:

- Further showcase Greater Manchester across the world as a leader in digital innovation and practice
- Enhance Greater Manchester's reputation as a UK and European centre for ethical AI and data driven technology, digital trust and security, and immersive technologies
- Champion Greater Manchester as a place with an incredible, collaborative digital ecosystem
- Ensure Greater Manchester is known as an extremely attractive place to develop, grow and stay, for individuals and businesses contributing to digital innovation.
- Promote the GM digital economy on a national and international stage, as a destination for digital organisations that align (or have the aspiration to align) with the values and ambitions of the city region

KEY INITIATIVES: MIDAS and Marketing Manchester, Innovation GM, Bee Network, School of Digital Arts, Home of Science and Technology, Oxford Road Corridor, NW Partnership for Security & Trust

QUOTES: [To agree].

GM Digital Strategic Enablers

- Greater Manchester has a range of strengths, capabilities and assets which we will leverage to enable contributions to the 5 GM Digital Priorities and fulfil our strategic ambitions for the city-region.
- [Diagram of the 5 enablers in relation to the priorities]

Building digital skills and literacy for life, education, work and business

Greater Manchester will lead the way in empowering its residents and businesses to access digital skills opportunities and support.

- The diverse and thriving VCSE (voluntary, community and Social Enterprise) Sector is building the **digital skills and capacity of communities** through informal and community learning partnerships
- Partners from across sectors are collaborating through the **Digital Inclusion Action Network and Taskforce** to collectively remove the barriers that exclude people from engaging with digital skills support
- **Adult Education flexibilities** enable direct investment in localities to increase engagement with digital skills provision, **informal and entry level digital learning** and enhancements to the local digital skills offer to include level 2 qualifications
- Collaboration with FutureDotNow is raising understanding of the importance of **essential digital skills** across all sectors, connecting businesses with resources and support to develop the digital skills of their workforce
- GMCA are **leveraging social value** of public sector digital infrastructure investment to enhance digital skills support for communities and schools
- **Social prescribing and community-based support** and mentoring is helping everyone to gain essential digital skills that are increasingly needed in society

Strengthening our Digital Talent Pipeline

Greater Manchester is committed to ensuring Residents reach their potential and businesses are enabled to play their part in developing a talent pipeline that is diverse and resilient

- **The GM Careers Hub** enables students to gain first hand experience of digital businesses through workplace safaris and insight days, enhances the enterprise and careers advice offered within schools and colleges, and supports educators with curriculum development
- Across the wider ecosystem collaborations such the **North West Tech Talent Group** and **Microsoft Get On** are enabling people of all ages are able explore, enter and progress in the creative, digital and tech sectors
- Greater Manchester's colleges and universities are growing the STEM **graduate pipeline** across a diverse range of qualifications and apprenticeships that traditionally lead to digital roles, whilst also developing the digital skills of the wider student population through innovative approaches to flexible learning and industry partnerships
- **GM is developing its ambition as a Technical Education City-Region** leading the way in technical education transformation and providing the advanced and higher technical skills the UK and GM economies need, with an ambitious T-Level offer, stimulating demand for Apprenticeships, enabled by innovative institutes including, **Ada, UA92 and HOST** and the new **Institute of Technology** (opening September),.
- A diverse range of skills providers are supporting **career changers and returners** to enter the tech sector, enabled by local funding freedoms and flexibilities secured through devolution.
- **Industry collaboration** is putting employers at the heart of creating and investing in the talent pipeline, developing industry led routes into digital roles to ensure the supply of skills meets business needs
- Development of a **Digital Skills Plan** will consolidate this work setting a clearer ambition and framework for collective action

Extending our world class digital infrastructure, technology and data

Greater Manchester continues to develop its world leading digital infrastructure to stimulate and enable economic growth, attract investment and enable the online offer of services and digital participation to GM residents.

- **Connection to backbone of Global Internet** with transatlantic connection to Manchester Internet Exchange
- **Gigabit coverage (80.9%) well above UK average (73%)**
- **41% premises with Full Fibre Connection**
- Greater Manchester's **largest UK public sector Local Full Fibre Network Programme** and **One Network** the largest civic network of its kind in Europe will enable multi-agency working and data sharing as well as achieving substantial economic efficiencies for the Public Sector.
- Greater Manchester has powerful technology and data assets which can be used to transform public services and drive planning, decision-making and effectively target resources including **GM Digital Platform, GM Data Mesh, Mapping GM** and **CCTV and sensors**.

Harnessing academia, testbeds and research

Greater Manchester has an ambitious plan to use innovation to level up.

- The digital ecosystem is part of a broader innovation ecosystem that brings together **businesses, universities, R&D institutions and public sector agencies** to stimulate and support innovation across our city-region for the benefit of all our businesses, people and communities.
- **GM's innovation plan** (Innovation GM)'s vision is that by 2030, dynamic and connected R&D intensive business clusters centred on our frontier sectors, including digital, creative and tech, will fuel productivity growth and prosperity across the North.
- Greater Manchester has **leading academic and research assets and anchor businesses** that are working collaboratively with SMEs including start-ups, supported by public sector institutions, to identify new opportunities for digital products and services
- This **'triple helix' of industry-academia-public sector** is well-established in GM, and we will work to enhance and support this activity, including the IGM targets to increase business and public sector R&D, as a critical enabler of the Blueprint priorities.

GMCA Overview & Scrutiny Committee

Date: 08 February 2023
Subject: Overview & Scrutiny Committee Work Programme and Forward Plan of Key Decisions
Report of: Nicola Ward, Statutory Scrutiny Officer, GMCA

PURPOSE OF REPORT:

To provide an opportunity for the Committee to review their Work Programme for the forthcoming three months (Appendix A) and provide the Committee with the latest Forward Plan of Key Decisions (Appendix B) to ensure that they are informed of the forthcoming decisions to be taken by the GMCA, GM Mayor or any delegated officer or committee.

RECOMMENDATIONS:

The Committee is asked to –

1. Consider the proposed Overview & Scrutiny Work Programme for the forthcoming three months.
2. Use the Forward Plan of Key Decisions to identify any potential areas for further scrutiny.

CONTACT OFFICER:

Nicola Ward, Statutory Scrutiny Officer, GMCA

nicola.ward@greatermanchester-ca.gov.uk

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GMCA Overview & Scrutiny Committee Work Programme March 2023

22 March 2023

Title	Lead member / officer	Trajectory of item	Ask of Scrutiny
Trailblazer Devolution Deal Implementation	Paul Dennett, GM Deputy Mayor	Following submission to Government	To consider the planned implementation of the Trailblazer Devolution Deal priorities and how best to scrutinise their delivery going forward.
GMS performance report	Simon Nokes / Amy Foots	6 monthly performance report	To provide an oversight in relation to the delivery of the GMS
Integrated Water Management Strategy And outcomes of the Task and Finish exercise	Cllr Mandie Shilton Godwin	Roundtable with Mayor in March GMCA report in May	To report back on the work of the T&F group

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What is a Forward Plan of Key Decisions?

The Register is a published list of the key decisions which are due to be taken by the:

- Greater Manchester Combined Authority (GMCA)
- Greater Manchester Elected Mayor
- Joint GMCA & AGMA Executive Board
- Transport for Greater Manchester Committee
- GMCA Resources Committee
- GMCA's Waste & Recycling Committee
- Statutory Officers of the GMCA

These decisions must be published on the Register at least **28 clear days before the decision is to be taken**, whether in public or private. The Register is updated at least once a

What is a Key Decision?

A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed:

- (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or
- (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.

How to find out more on these proposed decisions

The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA's website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk.

For general information about the decision- making process please contact:

Julie Connor - Secretary to the GMCA
julie.connor@greatermanchester-ca.gov.uk

<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order').</p> <p>The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has three thematic Scrutiny Committees:</p> <ul style="list-style-type: none"> • Corporate Issues and Reform • Economy, Business Growth and Skills • Housing, Planning and Environment <p>These Committees' role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Trailblazer Devotion Deal	To consider proposals and recommendations relating to the Trailblazer Devolution Deal negotiations as set out in the report.	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 May 2023	Report with recommendations	GM Mayor Andy Burnham		Andy Hollingsworth andy.hollingsworth@greatermanchester-ca.gov.uk
Extension of Delegated Authority-Skills Bootcamps	To offer contract extensions and proceed with the	Treasurer GMCA	Between 1 Mar 2023 and 30 May 2023	12 GMCA 11th Feb NSF Update - Final Draft	Councillor Eamonn O'Brien		Adele Reynolds adele.reynolds@greatermanchester-

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Sector 1: Digital, Technology, & Creative, Sector 2: Construction & Green Skills, Sector 3: Manufacturing & Engineering, Sector 4: Logistics, Sector 5: Foundation Economy, Sector 6: Innovation Pot/Other	procurement and contracting of providers and activity relating to the GM Skills Bootcamps programme.						ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Bus Franchising	<p>To approve the award of:</p> <p>(i) the franchise contracts relating to the first tranche of bus franchising;</p> <p>(ii) contracts for the provision of various franchise scheme related services and goods</p>	<p>Chief Executive Officer GMCA & TfGM</p> <p>GM Mayor</p> <p>Greater Manchester Combined Authority</p>	<p>Between 1 Mar 2023 and 30 Apr 2023</p> <p>Between 1 Mar 2023 and 30 Apr 2023</p> <p>Between 1 Mar 2023 and 30 Apr 2023</p>	<p>Report with recommendations</p>	<p>GM Mayor Andy Burnham</p>		<p>Steve Warrener steve.warrener@tfgm.com</p>

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 46	(including all contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 47</p>	<p>scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	scheme.						
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report			Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with Recommendations		Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	existing investments						
Agreement to using further Greater Manchester Housing Investment Loan Fund Surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with Recommendations		Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with Recommendations		Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greaterma

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	investments to proceed to due diligence and/or note commercial changes to existing investments.						nchester-ca.gov.uk
Page 50 Forthcoming Changes to the Bus Network in Greater Manchester	To approve forthcoming changes to subsidised bus services.	Greater Manchester Combined Authority	Between 1 Mar 2023 and 30 Apr 2023	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com
Greater Manchester Business Funds	To conditionally approve business	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greaterma

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 51	investments to proceed to due diligence and/or note commercial changes to existing investments, including where relevant negotiated settlements.						nchestre-ca.gov.uk
	Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and	Greater Manchester Combined Authority	Between 1 Mar 2023 and 30 Apr 2023	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	walking schemes and programmes.						
ESF Skills for Growth Commissionin	To proceed with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Chief Executive Officer GMCA & TfGM	Between 1 Mar 2023 and 31 Oct 2023	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk
Zero Emission Bus Regional Areas (ZEBRA) Stockport	To approve the deployment plan for the ZEBRA bus fleet and	Chief Executive Officer GMCA & TfGM	Between 1 Mar 2023 and 30 Apr 2023	Report with recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Project - Budget Confirmation and Deployment Plan Update	Stockport depot relocation projects. To approve the budgets (and associated drawdown) to enable the project to proceed.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as and when	Chief Executive Officer GMCA & TfGM Greater Manchester Combined	Between 1 Mar 2023 and 26 May 2023 Between 1 Mar 2023 and 26 May 2023	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	required.	Authority					
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the	Greater Manchester Combined Authority	Between 1 Mar 2023 and 30 Apr 2023	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	Transforming Cities Fund.						
Salford Bolton Network Improvements	Funding Approval	Greater Manchester Combined Authority	Between 1 Mar 2023 and 30 Apr 2023	Reports with recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Bus Depot Acquisitions	To negotiate and approve the acquisition of bus depots to support bus franchising, within previously approved capital and revenue budgets for	Chief Executive Officer GMCA & TfGM	Between 1 Mar 2023 and 29 Dec 2023	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	bus franchising.						
Bus Depot Leasing Arrangements	To agree the final terms of leases of bus depots to be granted to TfGM and the terms of all subleases of the depots both in respect of interim leaseback arrangements to existing operators and the franchise depot	Chief Executive Officer GMCA & TfGM	Between 1 Mar 2023 and 29 Dec 2023	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	subleases to be granted to the franchise bus operators.						
Bus Depot Leasing Arrangements	To complete and execute all leases of bus depots to be granted to TfGM.	Monitoring Officer GMCA	Between 1 Mar 2023 and 29 Dec 2023	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Electric Vehicle Charging Infrastructure Strategy Update	Approval of an amendment to the GM Electric Vehicle Charging Infrastructure Strategy.	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with recommendations	GM Mayor Andy Burnham		Richard Banks richard.banks@tfgm.com

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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Oldham: Manchester Street Viaduct - CRSTS Funding	Note approval of the Strategic Outline Business Case and approve CRSTS capital funding to develop the scheme to Full Business Case.	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with recommendations	GM Mayor Andy Burnham		Eleanor Sykes eleanor.sykes@oldham.gov.uk
Bolton Town Centre Package including Topp Way / Higher Bridge Street - CRSTS Funding	Note approval of the Strategic Outline Business Case and approve CRSTS capital funding to develop the	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with recommendations	GM Mayor Andy Burnham		Graham Langle graham.langle@bolton.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	scheme to Full Business Case.						
Funding and Delivery of Access for All Schemes: Daisy Hill and Irlam	Approval of drawdown of funds, and appointment of contract to deliver, DfT funded Access for All schemes; Daisy Hill and Irlam	Treasurer GMCA	Between 1 Mar 2023 and 31 May 2023	Report with recommendations	GM Mayor Andy Burnham		Cat Morris cat.morris@tfgm.com
Bus Pinch Points & Maintenance Programme - CRSTS	To note the approval of the Bus Pinch Points & Maintenance	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 Mar 2023	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Funding	programme SOBC, and to approve and drawdown CRSTS funding to develop and deliver the four projects which are the Bus Pinchpoint Fund, Bus Stop Enhancement Programme, Bus Priority Signing and Lining and ITS Enhancements						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
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Tyldesley Travel Hub/P&R Project Development - CRSTS Funding	To approve the budgets (and associated drawdown) to develop the Tyldesley Travel Hub/P&R to Outline Business Case stage.	Greater Manchester Combined Authority	Between 1 Mar 2023 and 31 May 2023	Report with recommendations	GM Mayor Andy Burnham		Luke Bramwell Luke.Bramwell@tfgm.com
GM Adult Skills Programme (including devolved Adult Education Budget and	To approve a cost of delivery exceptional payment to AEB Skills Providers for the 2022/2023	Chief Executive Officer GMCA & TfGM	Between 1 Mar 2023 and 30 Jun 2023	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Free Courses for Jobs funding) 2022/2023 academic year update and 2023/2024 academic year forward plan Page 22	academic year. To note progress of the 2023/2024 Adult Education Budget commissioning process and where applicable, the selected skills providers To grant delegated authority to the						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 63	<p>GMCA Treasurer to take forward the AEB commissioning , including to contract award.</p>						
	<p>To approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded further education institutions.</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 64	To grant delegated authority to the GMCA Treasurer to agree any minor changes that arise during discussions between each institution and GMCA.						
Replacement Datacentre Hardware Project	Approval to proceed following a compliant tender	Chief Executive Officer GMCA & TfGM	March 2023	Contract award report	Councillor Eamonn O'Brien		Paul Wilkinson paul.wilkinson@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 65	exercise via the North West Procurement Portal (The Chest), and to award a contract for the replacement of GMCA's datacentre hardware.						
Planned spend for UKSPF / Recycled Funds (Education, Work & Skills Directorate)	To grant delegated authority to the GMCA Treasurer to take forward the commissioning	Chief Executive Officer GMCA & TfGM	Between 1 Mar 2023 and 31 May 2023	GMCA report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	including to contract award.						
GM Digital Blueprint 2023-26	To approve the content for the GM Digital Blueprint 2023-26	Greater Manchester Combined Authority	31 Mar 2023	Report with recommendations	Councillor Eamonn O'Brien		Phil Swan Phil.Swan@greatermanchester-ca.gov.uk
Greater Manchester Resource and Waste Strategy - Outline Proposals	To agree outline proposals and to commence public consultation	Greater Manchester Combined Authority	Between 1 Apr 2023 and 30 Jun 2023	Report with Recommendations	Councillor Martyn Cox	Chief Executive Officer GMCA & TfGM	David Taylor david.taylor@greatermanchester-ca.gov.uk
Integrated Water	To agree: The Integrated	Greater Manchester	26 May 2023	Report with recommendations			Andrew McIntosh

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Management Plan (IWMP)	Water Management Plan (IWMP) for Greater Manchester and its recommendations.	Combined Authority		ons			andrew.mcintosh@greatermanchester-ca.gov.uk

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